15 February 1977

MEMORANDUM FOR: Mr. George L. Cary

SUBJECT : Questions and Answers for Admiral

Turner's Confirmation Hearings

REFERENCE: Your memo dated 14 February 1977,

same subject

Some quick comments on the Q&A package:

- 1. I get the impression that we are steering Turner a little too strongly in the direction of quoting from his own writings. My instinct is that he can do just as well expressing his views without these references, thus avoiding a somewhat patronizing tone.
- 2. The Q&A on morale of CIA gives me pause in having Turner admit that "morale is a principal problem of the CIA". I like the brevity of the answer, but would suggest that you lean on the language that we developed for possible use in his statement.
- 3. Finally, with all deference to your own superior instinct for the style of communication with the Congress, I get the impression that "I will try to be responsive to the Congress" is the main thrust of his suggested responses. If so, this is either too much or too little, and I would think that you would want to give him a little more precise language that would avoid the impression of ambiguity.

Andrew T. Falkiewicz Assistant to the Director STAT